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Director
Intelligence Community Staff
Washington, D.C. 20505

DCI/ICS 82-4278
1 November 1982

MEMORANDUM FOR: Mr. Robert C. McFarlane
Deputy Assistant to the President
for National Security Affairs

SUBJECT: President's Priorities--Intelligence Executive
Steering Group for Strategic Planning []

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1. Thank you for your memorandum of 21 September to my predecessor, [] responding to [] background papers associated with the upcoming initial meeting of the Intelligence Community's Executive Steering Group for Strategic Planning. Your statement of the President's priorities for improving US intelligence capabilities by directing attention to analysis, counterintelligence, and human source collection is helpful and reassures us that our ongoing efforts in these areas are responsive to the President's wishes. We have made significant progress over the past year in bolstering our analytical, counterintelligence, and human source capabilities by adding resources in these areas in both the FY 83 NFIP budget currently before Congress and in the FY 84 budget now being prepared for submission. []

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2. With respect to analysis, for example, our near-term update of the 1985 Intelligence Capabilities Study will provide the opportunity to examine further this important issue through the "Manpower/Productivity," "Comprehensive Intelligence Foundation," and "Surge Capability" topics, and our planned in-depth study of manpower and productivity to follow will sustain this focus and lead to specific additional steps for the Community to implement framed in terms of priority, timing, and cost. []

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3. In the counterintelligence arena, as you are aware, the DCI submitted the NSDD-2 Study on 19 July 1982, which served, in effect, as the counterintelligence and countermeasures companion to the 1985 Capabilities Study. As an outgrowth of this study, the DCI issued a SIG (I) Directive on 5 August 1982 establishing two subordinate Interagency Groups--the IG/Counterintelligence and the IG/Countermeasures. Both of these Groups have commenced work to carry out the policy, legal and resource enhancements called for in their respective areas of concern. As the IGs complete their efforts, they will report to the SIG (I) which, in turn, will advise the NSC and the President on completed actions. These Groups are proceeding vigorously, and the resolution of priority issues will soon be evident. []

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4. The need for an improved human source collection capability is now firmly accepted within the Community, and we have made a good start in our efforts to rebuild and strengthen this capability. Building on these initiatives, our Community planning efforts will project where they are likely to lead us and what impediments are most likely to interfere. Again, the Manpower/Productivity Study will contribute, as will two of our other long-range studies, Critical Technologies and Telecommunications, in that technology and communications are indispensable to many human source collection operations. Specific actions will be identified to reduce the obstacles to a robust, fully responsive human source collection capability and, as in the issue of analysis, will be couched in terms of priority, timing, and cost. [REDACTED]

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5. The first Executive Steering Group meeting, which John McMahon announced by separate memorandum, has now been rescheduled for 23 November 1982. I look forward to this meeting and the opportunity to join you in discussion of these and other important planning issues. [REDACTED]

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[REDACTED]

Rear Admiral, USN

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